**WEEKLY UPDATE**

### KUDOS

**Knepper Successfully Defends Dissertation**
On July 9th, Hillary Knepper successfully defended her dissertation “Low-Income Health Care Networks.” Knepper has taught numerous classes in the Public Administration Department and worked with the Center for Public and Nonprofit Management assisting in the capacity building of small nonprofit organizations. She will graduate on Saturday with her Ph.D. in Public Affairs, and she has taken a position at Pace University in New York. **Congratulations!**

**Cruz COHPA 2010 Alumni Rising Star Award Winner**
The University of Central Florida Alumni Association and the College of Health and Public Affairs have selected Leo Cruz, MPA 2007, as the recipient of the 2010 Alumni Rising Star Award for the college. The awards committee of the college selected Cruz for this award because of the promise and excellence he has displayed so early on in his professional career. Cruz is a Planner for the City of Orlando, a member of the UCF Planning Advisory Board, and President of the Public Administration Alumni Chapter. In addition, he is a candidate for the Florida State House. Cruz resides in Oviedo with his wife, Susan, and his son, Thomas. He will be honored at the Black and Gold Gala during UCF Homecoming Festivities. **Congratulations!**

**Exciting Second Life “Service” Opportunity**
Interested in getting involved in the 2010 general election? Sign up to be a poll-worker! Benefits of being a poll-worker: (1) Get involved and give back to your community, (2) Help the democratic process, (3) Become an essential part of the election process, and (4) Get paid $150!

The University of Central Florida in Partnership with the Orange County Supervisor of Elections, Valencia Community College, and the Lou Frey Institute are thrilled to bring you an innovative approach to becoming a poll worker for the 2010 elections. Orange County residents have the option of training face-to-face (at the Supervisor of Elections office) or virtually via Second Life. Second Life is a 3D virtual world. Learn more on YouTube at [http://youtu.be/Scm6cHhEhGy](http://youtu.be/Scm6cHhEhGy) and register to become trained at [http://www.ioq.ucf.edu/pollworker.html](http://www.ioq.ucf.edu/pollworker.html)

### UPCOMING EVENTS

- **August 18, 2010 – 3 PM to 5 PM** - Orlando Campus  
  Public Administration Advisory Board Quarterly Meeting

- **August 19, 2010 – 3 PM to 5 PM** - Heart of Florida United Way  
  Nonprofit Management Advisory Board Quarterly Meeting

- **August 27, 2010 – 9 AM to 5 PM** - Student Union- Sand Key Room  
  Public Administration Annual Retreat
WEEKLY UPDATE

GRADUATION ISSUE
Thirty Two people attended the “Pre-Graduation Celebration” on August 7, 2010, for students, their families and guests hosted by the department with a small ceremony honoring our graduates. Congratulations to all and special thanks to Donna Mohney for coordinating the event. At the ceremony Drs. Bryer, Knox and Feldheim welcomed our graduating students and their families.

Master of Public Administration
There were eight (8) students receiving their MPA degrees: David Lee DaPonte, Shameika D. Daye, Diana Meredith Gaines, Heather Rae Lambert, Erin Nichole O’Neal, Angela E. Trujillo, Christopher Edward Widdick, and Michael Lawrence Williams, Jr.

Master of Nonprofit Management
There were four (4) students receiving their MNM degrees: Jessica Amber Lettsome, Christine Marie Ortiz Guzman, Rita Marie Perez, Shannon Jeanette Sokolowski, and Sarah J. Wakely

Bachelor of Arts in Public Administration
From our Bachelor of Arts degree five (5) students were awarded degrees: Angela Johnson Dyson, Amelia Ann Johnson, Michael Arthur Moncrieff, Christine A. Sanwald, and Lawanda Beatrice Williams

Bachelor of Science in Public Administration
From our Bachelor of Science degree program four (4) students were awarded BS degrees: Wade Thomas Botts, Pamela Andre Gabriel, Veneita Rose Knight II and Jeff Straube

Doctor of Philosophy
We honored two of our faculty for recently achieving their Ph.D.’s: Hillary Knepper and Claire Knox.

Upcoming Events

Masters Student Orientation
August 17, 2010  ~ 5:30 PM to 7:30 PM - HPA II - Room 247

Public Administration Advisory Board Meeting
August 18, 2010  ~ 3 PM to 5 PM – HPA II -Room 247

Nonprofit Advisory Board Meeting
August 19, 2010  ~ 3PM to 5 PM - Heart of Florida United Way

Departmental Retreat
August 27, 2010  ~ 9 AM to 4 PM – Student Union, Sand Key
### Weekly Update

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<th>Monday</th>
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<td><strong>UPDATES</strong></td>
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<td><strong>Public Administration Alumni Serve the Public</strong></td>
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<td>Alumnus <strong>Graciela Noriega Jacoby</strong> (MPA, 2003) has been appointed as the Community Services and Outreach Liaison for Orange County District 3 by Commissioner <strong>Lui Damiani</strong> (MPA, 1994). Both alumni are to be commended for their service to the central Florida community.</td>
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<td><strong>Second Edition of Wang's Financial Management Text Released</strong></td>
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<td>The second edition of <strong>Dr. Wang's</strong> text <em>Financial Management in the Public Sector, Tools, Applications, and Cases</em> has just been published. This text has received high praise from colleagues in the field of financial management, which is why the publisher has printed a second edition.</td>
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<td><strong>New Capacity Building Grant Secured by CPNM</strong></td>
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<td>The Corporation for National and Community Service awarded its new Nonprofit Capacity Building Program grants to increase the capacity of nonprofits to improve lives in communities facing economic hardships. The <strong>UCF Center for Public and Nonprofit Management</strong> was one of five organizations to be awarded the two-year grants to build and implement performance management systems to help achieve greater results for nonprofits in diverse communities. <strong>Dr. Wang</strong> is the PI in this $160,000 grant to build the capacity of select central Florida nonprofit organizations in west Orange, Lake and Sumter counties.</td>
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<td><strong>Exciting Second Life “Service” Opportunity</strong></td>
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<td><strong>ASPA and MPASA Sponsor Networking Reception</strong></td>
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<td>Please join us a Networking Reception on Monday, September 13 from 6:00-8:00 pm at the UCF Center for Emerging Media. This event is free for members and will cost non-members $10 and $5 for students. RSVP today by e-mailing <a href="mailto:aspa.cfl@gmail.com">aspa.cfl@gmail.com</a></td>
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**Upcoming Events**

**Research Colloquium – “The Cost of Democratization” Dr. Bryer**

**September 8, 2010**  ~ 4:00 PM to 5:30 PM - HPA II - Room 247

RSVP by Monday to fdemiroz@mail.ucf.edu
## WEEKLY UPDATE

### UPDATES

#### Lauten and MyRegion.org Receive Stewardship Award
Chair of the Center For Public and Nonprofit Management Advisory Council, **Shelly Lauten** and the staff at Myregion.org became the first recipients of the "Ten Award" for Distinguished Achievement in Sustained Stewardship from the American Chamber of Commerce Executives. The award was based on “ambitious and steadfast advancement of regional stewardship over of a period of at least ten years.” Lauten was also asked to serve on the Board of Directors of the American Chamber of Commerce’s Community Growth Educational Foundation. The Foundation is dedicated to advancing regionalism and sustainable development principles and practices. **Congratulations Shelly and the Staff of MyRegion.org**

#### Liou Receives ASPA Award for Teaching
At the May meeting of the Central Florida ASPA Chapter, **Dr. K. Tom Liou** received the Excellence in Teaching Award from the Chapter in a service celebrating Public Service Week. Nominations were from former students and a panel of ASPA members selected the award winners.

#### CPNM Secures New Emergency Management Grant
**Drs. Christopher Hawkins** and **Naim Kapucu** have been awarded a $387,556 grant entitled "Building Disaster Resilience and Sustainability in Rural Communities in Central Florida" from the National Institute of Food and Agriculture. This project assesses current hazard mitigation practices, emergency response networks, and disaster recovery methods used by rural counties and rural parts of urban counties in Central Florida using network analysis to uncover fundamental relationships governing the functioning of resilient communities in response to disasters.

### Upcoming Events

#### Research Colloquium – “The Cost of Democratization” Dr. Bryer
**September 8, 2010** ~ 4:00 PM to 5:30 PM - HPA II - Room 247
RSVP by Monday to fdemiroz@mail.ucf.edu

#### ASPA and MPASA Sponsor Networking Reception
**September 13, 2010** ~ 6:00 PM to 8:00 PM  Emerging Media Center
Please join us a Networking Reception. This event is free for members and will cost non-members $10 and $5 for students.
RSVP today by e-mailing aspa.cfl@gmail.com

#### Florida Planning and Zoning Association Meeting
**September 23, 2010** ~ 11:30 AM to 1:45 PM Riverside Park Oviedo
Lecture on Urban Parks and Skate Board Demonstration, with student cost only $5.00. RSVP to Bethany Wilson Bethany.wilson@aecom.com
Center for Public and Nonprofit Management (CPNM) Update

New Research Grants Secured by CPNM
Dr. XiaoHu Wang has been awarded $160,000 from The Corporation for National and Community Service (matched by UCF) to build and implement performance management systems to help achieve greater results for nonprofits in diverse communities. Drs. Christopher Hawkins and Naim Kapucu have been awarded a $387,556 grant from the National Institute of Food and Agriculture for a project entitled "Building Disaster Resilience and Sustainability in Rural Communities in Central Florida." Both grant project teams will include faculty, staff, and graduate and/or undergraduate research assistants.

CPNM Grant Programs Update
The DOE Emergency Management for Higher Education project is in its 13th of 18 months and has provided emergency procedures training and education to over 5,000 UCF Faculty, staff and students. The project team is also completing a comprehensive emergency management plan for the campus for publication in February 2011.

Strengthening Communities in Central Florida Program, funded by DHHS, is providing capacity building training, technical assistance and financial aid to nonprofits serving the distressed areas of South Lake, South Sumter and West Orange Counties. 35 organizations are engaged in this first of two cycles. Applications for the second cycle of this program will be accepted October 1-31, 2010.

The team successfully completed the first year as proposed for the NSF-funded project entitled "VOSS: Creating Functionally Collaborative Infrastructure in Virtual Organizations." The policy and management team analyzed the public complacency survey using structural equation (SEM) modeling, surveyed county emergency managers for qualitative feedback, and designed a network survey for the four metropolitan regions (Orange, Hillsborough, Miami-Dade, and Duval) in the state of Florida. This year, the policy and management team of the project will complete the survey analysis of the four metropolitan counties and develop a syllabus on crisis communication and emergency management. The grant also funded several conference presentations for faculty and graduate students. Several manuscripts have also been submitted for publication in top academic journals.

CPNM Strategic Plan Review
The center recently celebrated its two year anniversary and is reviewing the CPNM strategic plan. Look for the summary and updated plan to be published soon. The mission statement has been revised to read: The mission of the Center for Public and Nonprofit Management at the University of Central Florida is to strengthen the management and leadership of public and nonprofit organizations through relevant research and capacity building services.

Center for Public and Nonprofit Management
The center’s Annual Report 2009-2010 is available at www.cpnm.ucf.edu

"About the Center." For more information regarding the center, please contact Dr Naim Kapucu, CPNM Director, at nkapucu@mail.ucf.edu or Maria-Elena Augustin, CPNM Programs Coordinator, at maugusti@mail.ucf.edu or (407)823-3794.
**WEEKLY UPDATE**

**Howard Tipton Outstanding Alumnus**

Howard Tipton COHPA Outstanding Alumnus
Last Wednesday the College of Health and Public Affairs honored Howard Tipton MPA 1990, as the outstanding alumni from the Department of Public Administration. Tipton has over 27 years of public management service, most notably serving as the Chief Operating Officer for the Orange County Clerk of the Courts, which received the prestigious Sterling Award for performance under his guidance.

Currently Tipton is the Brevard County Manager addressing the economic issues facing the Space Coast. Professional he has been the ASPA Central Florida Chapter president four times, the Pi Alpha Alpha Chapter president, Deans Advisory Council Member, and Public Administration Advisory Board member. Congratulations to Howard for his extensive public and professional service and his active alumni service.

**New Faculty Members**
Claire Knox, Jo Ann Smith, Brandi Blessett, and Trebor Negron
This fall we are very pleased to welcome three new members that will be teaching for our department and creating new programs.

First we welcome Claire Knox, Assistant Professor, who completed her PhD in Public Administration at Florida State University focusing her research on the Florida everglades. Knox will be teaching the new Administrative Writing class this semester.

Second we welcome, Jo Ann Smith, Assistant Professor, who will use her extensive research administration experience to develop the new Masters of Research Administration program in our department.

Third we welcome Brandi Blessett, Instructor, who is completing her PhD at Old Dominion University. Blessett will be teaching many of the undergraduate core courses this year.

In addition we welcome Trebor Negon as a new adjunct teaching three (3) of our undergraduate courses this fall. ~ Welcome all~

**Upcoming Events**

**September 27, 2010** – HPA II Room 247 5:30 PM to 6:30 PM
Master of Public Administration Student Association (MPASA) **Meet and Greet**

**September 28, 2010** – Classroom Building Room 105- 4:30 PM to 5:45 PM
**Nonprofit Lecture Series - Pam Sible** from the Boys & Girls Clubs of Central Florida will join us as our first speaker this fall to speak about how to plan and execute successful events for your nonprofit organization.

**September 29, 2010** - HPA II Room 247 1:30 PM to 2:30 PM
**Research Colloquium - Dr. Richard Feiock**
Speaking on Sustainability and Energy Governance research

RSVP to Fatih Demiroz - fdemiroz@mail.ucf.edu
**WEEKLY UPDATE**

**NASPAA Conference**

**Faculty Represent UCF at NASPAA Conference**

The National Association of Schools of Public Affairs and Administration (NASPAA) held its 2010 Annual Conference “Transitions in Public Service” in Las Vegas last week. Several faculty members attended and presented at the conference. **Dr. Korosec** participated in a panel on “Building and Integrating Undergraduate Education into Public Affairs and Administration Programs,” **Dr. Bryer** presented research on “Innovative Paths to Civic Engagement,” and **Dr. Feldheim** convened two panels on “Standards and Resources for Teaching Nonprofit Management.”

Other faculty members (Dr. Lawther, Dr. Liou, and Dr. Wang) attending the conference focused on the new standards for accreditation that will be utilized as the department prepares its self-study this year for reaccreditation.

**Scholarship Opportunity for Future Women Leaders**

**WEMG Forum - Five (5) Students May Attend**

Women Elected to Municipal Government in Florida (WEMG) in partnership with the John Scott Dailey Florida Institute of Government is pleased to offer a series of educational forums throughout the State of Florida. Each forum discusses topics relevant to women's role in government. Attendance affords valuable networking opportunities for future women leaders and student scholarships are funded by Waste Management Inc. The forum is being held November 6, 2010 from 8:30 AM to 12:00 PM at the UCF Live Oak Room.

To be considered for a scholarship students must submit a resume and statement of interest to Dr. Mary Ann Feldheim at mfeldhei@mail.ucf.edu no later than October 20th by 5 PM.

**Upcoming Events**

**October 13, 2010**

UCF Emerging Media Center 11:30 AM to 1:00 PM  
**Central Florida Chapter of ASPA**

“Cities of Service: Volunteerism as a Municipal Governance Strategy”  
Presented by **Lee Feldman**, City Manager for Palm Bay and **Julie Tindall**, City of Orlando Outreach Coordinator  
RSVP at aspa.cfl@gmail.com

**October 14, 2010**

HPA II Room 345 ~ 5:45 PM  
**MPASA Fall Speaker Series**

“Long Range Transportation Planning and Monumental Decision Making”  
Presented by **Harold Barley**, Executive Director of MetroPlan Orlando  
RSVP at mpasaucf@gmail.com

**October 20, 2010**

HPA II Room 247 4:00 PM to 5:30 PM  
**Center for Public and Nonprofit Management Research Colloquium**

“Applying Habermas’ Critical Theory to Public Administration and Policy: A Cast Study of the Florida Everglades Restoration Project” presented by **Dr. Claire Knox**, Assistant Professor in Public Administration  
RSVP to Fatih Demiroz - fdemiroz@mail.ucf.edu
Central Florida ASPA Chapter Partners with City of Orlando

Recently, the City of Orlando received a Cities of Service Leadership Grant from the Rockefeller Foundation and Bloomberg Philanthropies. The purpose of the grant is to facilitate the City's efforts to more effectively use volunteers to help meet the needs of city residents. The City is focusing its efforts on two issue areas: youth educational enhancement, particularly focusing on out-of-school time, and youth crime prevention.

The Central Florida Chapter of the American Society for Public Administration is working with the City of Orlando in this effort. They are convening a series of forums that will provide the City with the expertise of our chapter's members and friends. The first forum on October 13, 2010 will feature City of Palm Bay manager, Lee Feldman. A breakfast forum on November 10 will focus on measuring the performance of volunteers and success of volunteerism as a municipal governance strategy. Questions and comments should be sent to aspa.cfl@gmail.com.

Bryer Publishes in Public Integrity

A new article by Thomas Bryer has been accepted for publication in Public Integrity. The title of the manuscript is: "Identity Crisis: Searching for Personal Responsibility, Justice, and Community in the Real Estate Market Crash."

Kapucu, Volkov, and Wang Publish in PPMR

A manuscript entitled "Best Practices of Best Performers: Evidence from the Florida Sterling Council Award Winners" has been accepted for publication in Public Performance and Management (PPMR). The article co-authored by Naim Kapucu, XiaoHu Wang, and Igor Volkov, a graduate of our MPA program. The study uses eighteen (18) Florida Sterling Council award winning organizations, to specify the building blocks that make a highly performing organization.

Upcoming Events

October 13, 2010 ~ Central Florida Chapter of ASPA
UCF Emerging Media Center 11:30 AM to 1:00 PM
“Cities of Service: Volunteerism as a Municipal Governance Strategy”
Presented by Lee Feldman, City Manager for Palm Bay and Julie Tindall City of Orlando Outreach Coordinator ~ RSVP at aspa.cfl@gmail.com

October 14, 2010 ~ MPASA Fall Speaker Series
HPA II Room 345 ~ 5:45 PM
“Long Range Transportation Planning and Monumental Decision Making”
Presented by Harold Barley, Executive Director of MetroPlan Orlando
RSVP at mpasaucf@gmail.com

October 20, 2010 ~ CPNM Research Colloquium
HPA II Room 247 4:00 PM to 5:30 PM
“Applying Habermas’ Critical Theory to Public Administration and Policy: A Cast Study of the Florida Everglades Restoration Project" presented by Dr. Claire Knox, Assistant Professor in Public Administration
RSVP to Fatih Demiroz - fdemiroz@mail.ucf.edu
Public Administration's Weekly Update  Volume 6 - Issue 10  October 18, 2010

WEEKLY UPDATE

Publications
Kapucu, Yuldashev, Demiroz and Arslan Publish in JPAE
A manuscript entitled "Social Network Analysis Applications in Evaluating MPA Classes" has been published in the latest issue of the Journal of Public Affairs Education (JPAE). The article co-authored by Naim Kapucu and graduate students Farhod Yuldashev, Fatih Demiroz, and Tolga Arslan. The paper examines how social network analysis methods and tools can be used to evaluate instruction and teaching methods in an MPA program. JPAE is the official journal of NASPAA, and this issue was published for the NASPAA Conference.

Updates
Making A Difference in Public Administration
At the annual Departmental Retreat faculty and students discussed the need for public administration to actively apply the ethics of the field, and began the initiative of "Making a Difference in Public Administration." As part of that initiative Jay Jurie, on Thursday, October 21, 2010 will participate in a panel discussion entitled “Does Race Matter?” Other participants include: Michael Freeman- Office of Diversity Initiatives; Dr. MC Santana- Women's Studies; Professor Meredith Tweed- Women's Studies; and Dr. Cecilia Milanes- Latin American Studies. The panel will address questions, such as: What is race? What is racism? Does racism still exist? If so, how and why? Do we live in a post-racial society? The panel is sponsored by the Student Unity Movement.

MetroPlan Orlando Hosts Screening of Beyond the Motor City
This is a documentary featured on PBS and developed by Blueprint America. The documentary is part of a nationwide initiative to explore the state of infrastructure in America. Acclaimed filmmaker Aaron Woolf examines Detroit’s historic investments in infrastructure – from early 19th-century canals to the urban freeways that gave The Motor City its name and made America’s transportation system the envy of the world. What public policy decisions of the past now leave present-day Detroit – and many parts of the country - behind in developing a faster, cleaner, and more modern transportation system? The event is free and open to the public – but seating is limited.

Upcoming Events

October 19, 2010 ~ AFP Collegiate Chapter ~ Panel “The Case For AFP”
Classroom Building Room 105 4:30 PM to 5:45 PM

October 20, 2010 ~ CPNM Research Colloquium
HPA II Room 247 4:00 PM to 5:30 PM
“Applying Habermas’ Critical Theory to Public Administration and Policy: A Cast Study of the Florida Everglades Restoration Project” presented by Dr. Claire Knox, Assistant Professor in Public Administration
RSVP to Fatih Demiroz - fdemiroz@mail.ucf.edu

October 21, 2010 ~ Panel ~ Does Race Matter?
HPA I Room 112 7:30 PM to 9:30 PM

October 26, 2010 ~ MetroPlan Orlando ~ Film ~ Beyond The Motor City
Enzian Theatre in Maitland. 2 PM to 4:30 PM
RSVP: Lenora Spence, MetroPlan Orlando lspence@metroplanorlando.com
Or call 407.481.5672 ext. 305 ~ Please RSVP by October 20
WEEKLY UPDATE

News

Kapucu a Top Professor in Public Administration
According to a website that gathers all the information related to public administration from around the web (Democriblog), Naim Kapucu is one of the top 10 most influential public administration professors. If you would like to read more about the these influential professors and our own Dr. Kapucu here is the link: http://www.masterofpublicadministration.org/top-10-most-influential-public-administration-professors.html

Students Train To Be Poll Workers Virtually
Last year, the U.S. Election Assistance Commission awarded a two-year, $75,000 grant to the UCF Department of Public Administration, the Institute of Government, the Lew Frye Institute Valencia Community College, and the Orange County Supervisor of Elections to develop the Second Life poll worker training program. Dr. Bryer uses the Second Life program in Civic Engagement class, where students create an avatar representing them in the virtual world. The Orlando Sentinel wrote an excellent story about the Second Life poll worker training and here is the link; http://www.orlandosentinel.com/business/os-poll-worker-second-life-20101021,0,1291229.story

MPA Student Earns Highest Certification in Emergency Management
Keith Wall has been recognized as a Certified Emergency Manager by the International Association of Emergency Managers (IAEM). This is the highest certification bestowed by the association. IAEM created the Certified Emergency Manager® and Associate Emergency Manager Programs to raise and maintain professional standards. It is an internationally recognized program that certifies achievements within the emergency management profession. More information at http://www.iaem.com/certification/GeneralInfo/cem.htm

Hawkins Presents Paper at Top Planning Conference
Early this month Dr. Chris Hawkins presented a paper entitled "Planning and Competing Interests" at the Association of Collegiate Schools of Planning in Minneapolis. He presented his analysis of an interest group model of local policy and the adoption of smart growth planning policies. His paper was part of a larger discussion of the effects of pro growth and slow growth interests on policy and mediating conflict in land use decisions. This is one of the top planning conferences in the country.

Cruz Honored as Rising Star Alumnus
At the annual Black and Gold Alumni Gala, MPA graduate Leo Cruz, was honored as a rising star alumnus. Cruz serves as president of the Public Administration Alumni Chapter and as a member of the Urban and Regional Planning Advisory Board as well. Congratulations Leo ~

Upcoming Events

October 26, 2010 ~ MetroPlan Orlando ~ Film ~ Beyond The Motor City
Enzian Theatre in Maitland. 2 PM to 4:30 PM
RSVP: Lenora Spence, MetroPlan Orlando lspence@metroplanorlando.com
Or call 407.481.5672 ext. 305 ~

October 27, 2010 ~ Urban and Regional Planning Advisory Board Meeting
UCF Downtown Academic Center – Pine Street
3 PM to 5 PM
The American Society for Public Administration is our premier professional organization in public administration, and faculty members in our department have been elected to leadership positions at the national and local levels. At the national level Dr. Kuotsai (Tom) Liou is the Vice President this year, and in that role he has been traveling to representing ASPA. In September Liou served as a keynote speaker at the Annual Awards Luncheon for the ASPA - Suncoast Chapter, and participated in the ASPA Mid-year Leadership Meeting. Liou is also member of the SECoPA executive board, and served as Chair of the Morris W. H. Collins Award to recognize the best paper written by a doctoral student within the SECOPA region.

At the local chapter level several faculty members are on the Board: Dr. Thomas Bryer is Chapter President, Dr. Michael Abels is Chapter Policy Vice President, with several alumni and students serving on the Board.

ASPA Chapter Initiatives
The Central Florida ASPA chapter is implementing an innovative partnership to enhance volunteer programs across sectors within the city of Orlando. With funding from the Rockefeller Foundation and Bloomberg Philanthropies, the City of Orlando is one of twenty Cities of Service leadership jurisdictions. Over the next two years, the City will work with partners in the region to enhance volunteer capacity and performance in support of the twin objectives of youth crime prevention and educational enhancement during out-of-school time. An audio recording and slide show of the City’s kick-off of its Cities of Service initiative can be heard at: http://www.screencast.com/t/iOgaI0ah The video features presentations by Mayor Buddy Dyer, Orlando Chief Service Officer Marcia Hope-Goodwin, and Central Florida ASPA President, Dr. Thomas Bryer.

The Chapter launched its partnership with an event in October featuring City of Palm Bay manager, Lee Feldman. It will be followed up with an event on November 10 focusing on measuring the impact of volunteers. The presenter will be Suzanne Richard, State Program Director for Florida with the Corporation for National and Community Service. If you are interested in any of these events or engaging with the chapter in other ways, please email Dr. Bryer at tbryer@mail.ucf.edu

Upcoming Events
November 10, 2010 ~ ASPA Breakfast ~ Suzanne Richards, Perkins Restaurant located at 11662 University Blvd. 7:30 AM-9:00 AM.

November 16, 2010 ~ MPASA Speaker Series ~ Mayor Rich Crotty Topic: "Economic Development and Local Governance" Place: HPA 2, Room 345 @ 5:45 PM

*Please join MPASA and Mayor Crotty for an evening of free food and engaging conversation! RSVPs are appreciated: mpasaucf@gmail.com
### UCF American Humanics Program Continues to Grow!

This fall 130 undergraduate students were seeking the Nonprofit Management Minor/National Certification in American Humanics. Beginning Spring 2011, we will be offering National Certification in American Humanics to graduate students supporting both our undergraduate and graduate students in developing nonprofit competencies leading to national certification.

### Five American Humanics Students Become Public Allies

Congratulations to Ashley Caycedo, Aiesha Louis, Lindsey Masterson, Indira Nauth, and Courtney Sellers for being selected as Public Allies, which is a 10 month long Americorp program providing full-time paid apprenticeships in local nonprofit organizations. Our American Humanics Public Allies will be working with Frontline Outreach, Girl Scouts Citrus Council, Heart of Florida United Way, United Methodist Children’s Home, and Quest.

### Two American Humanics Students Receive National Scholarship

Congratulations to Caitlin Connolly and Rachel McIntee for receiving the NextGen Scholarship, allowing the students to earn a scholarship of $4,500 during their internship, along with access to and support from a network of nonprofit leaders who will serve as Career Coaches.

### National Conference Comes to Orlando - January 3 - 6, 2011

The annual Management/Leadership Institute of the Nonprofit Leadership Alliance is being held at the Walt Disney World Swan and Dolphin Resort in Orlando. The conference brings together between 600-700 socially conscious, career-minded students, academic professionals, and nonprofit leaders for learning, networking, and professional development. It is the only national forum of its kind. This year, 43 UCF American Humanics students will be attending the conference!

### American Humanics Becomes “Nonprofit Leadership Alliance”

This year, the American Humanics program officially becomes the Nonprofit Leadership Alliance. Information about the name change and new logo will be forthcoming. In addition to the name change, the Nonprofit Leadership Alliance will begin to reach beyond college and university students to offer national nonprofit professional certification to professionals currently working in the nonprofit sector.

### Upcoming Events

#### November 16, 2010 ~ Nonprofit Lecture Series ~ Michelle Chapin
Topic: “DonorEdge Project Elevating Informed Giving”
Place: Classroom Building  Room 105 @ 4:30 PM

#### November 16, 2010 ~ MPASA Speaker Series ~ Mayor Rich Crotty
Topic: "Economic Development and Local Governance"
Place: HPA 2, Room 345 @ 5:45 PM

#### November 17, 2010 ~ Public Administration Advisory Board Meeting
HPA I Room 335 @ 3 PM

#### November 17, 2010 ~ Research Colloquium ~ Dr. Hawkins
Topic: “Centralized and Decentralized Metropolitan Governance”
HPA II Room 247 @ 4:30 PM
## WEEKLY UPDATE

### ARNOVA Conference

**UCF Strong Representation**

Last week at the 39th Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA) faculty and students made several presentations. Drs. Krick and Feldheim presented a paper entitled “Faith-based Organizations Deserve a Break.”

Doctoral student, Margaret Leigh Broxton, presented “New Perspectives on Capacity Building” reporting on progress with the Federal Health and Human Services Agencies grant. Also doctoral student, Maritza Concha, presented her research on collaboration “Understanding Collaboration, its Antecedents and Perceived Outcomes in Service Partnerships of Community Based Organizations.”

Dr. Naim Kapucu presented his work “Asset-Based Community Building Networks and Adaptive Capacity in Central Florida.” Lastly, Dr. Thomas Bryer organized a panel with participants from around the country entitled “Social Media and Networking in Civil Society and Civic Activism.”

### Alumni Updates

**Alumnus Working as a Community Organizer**

MPA graduate, Nilmarie Zapata, is working as the Central Florida Junior Organizer for the National Council of La Raza-Democracia, which is a national, nonprofit and non-partisan organization focusing on civic engagement, voter education, and leadership academies among the Hispanic community. [http://democracia-ahora.org/](http://democracia-ahora.org/) In January 2011 Ms. Zapata will be teaching graduate evening classes in the area of Public Administration at Ana G. Mendez, a dual language university. [http://www.suagm.edu/orlando/index.asp](http://www.suagm.edu/orlando/index.asp)

**Alumnus Selected ICMA Management Fellow**

MPA and MNM graduate, Angel Smith, was selected as a 2010 International City County Management Association (ICMA) Local Government Management Fellow. This is a competitive program and candidates are selected on the basis of their academic performance, demonstrated leadership potential, commitment to public service, communication skills, initiative, creativity, and positive attitude. The Local Government Management Fellowship, launched in 2004 by ICMA, NASPAA, NFBPA and IHN, has grown steadily since the pilot year. The commitment to host a Fellow is a steep one. Hosts create and fund a management position, design a rigorous scope of work, support professional development opportunities, and mentor the Fellow for one to two years. Smith began employment with the City of River Falls in October. Under general direction of the Finance Director, she will provide administrative and staff support to the programs pertaining to all areas of municipal management.

### Upcoming Events

**January 4, 2011 ~ 10th Annual Community Partners Nonprofit Conference**

Topic: “Maximizing the Future of the Nonprofit Sector”

Featuring Speaker Meg Crofton, President of Walt Disney World Resort

Place: Disney Swan and Dolphin Hotel

Time: 7:30 AM to 5:30 PM

Learn more and register at: [www.ce.ucf.edu/community](http://www.ce.ucf.edu/community)
Nonprofits Complete Capacity Building Program

The Center for Public and Nonprofit Management celebrated the successful conclusion of the first cycle of the Strengthening Communities in Central Florida Program on December 3, 2010. The day began with a dynamic workshop on collaboration and community engagement facilitated by acclaimed author, Hildy Gottlieb, of Creating the Future. Twenty-six (26) organizations from Lake, Orange, and Sumter Counties were recognized for their participation and achievement in the 10-month-long capacity building program. Several representatives gave testimonials regarding their experiences, crediting the knowledge gained with both challenging and reviving their organizations. Due to a generous donation by the Community Foundation of Central Florida, the 68 attendees also enjoyed a catered luncheon.

The Strengthening Communities in Central Florida Program is funded by the American Recovery and Reinvestment Act of 2009 and administered by the DHHS Administration for Children & Families. The program includes 10 workshops in five areas of capacity building deemed critical by the Strengthening Communities Fund: leadership development, organizational development, program development, and evaluation of effectiveness. Specific workshop titles include: Grant Writing - The Art and Science, and Your Organization and Volunteers...Finding the Right Fit. The workshops are hosted at the UCF South Lake Campus in Clermont, Florida.

Through asset mapping and training, and the analysis of pre- and post-program self-assessments, the program has already documented a positive relationship between training in three areas (leadership and organizational development, and collaboration and community engagement) with organizational effectiveness and an increase in network connections. Nicknamed "speed-dating for nonprofits" by the participating organizations, the social network analysis shows a significant increase in the number of organizations that now know each other and are working together.

The center is commencing the second cycle of the program in January 2011. For more information on the center and the Strengthening Communities in Central Florida Program, please visit www.cpnm.ucf.edu.

Upcoming Events

December 16, 2010 ~ American Planning Association Meeting
Topic: “Reinventing Planning Careers”
Planners share career advice, resources and opportunities
Place: Orlando Public Library – Alberston Room
Time: 6 PM to 7:30 PM
RSVP: Tina.Demostene@Osceola.org put “RSVP Careers” in subject line

January 4, 2011 ~ 10th Annual Community Partners Nonprofit Conference
Topic: “Maximizing the Future of the Nonprofit Sector”
Featuring Speaker Meg Crofton, President of Walt Disney World Resort
Place: Disney Swan and Dolphin Hotel
Time: 7:30 AM to 5:30 PM

Learn more and register at: www.ce.ucf.edu/community
Over 50 people attended the “Pre-Graduation Celebration” on December 17, 2010, for students, their families and guests hosted by the department with a small ceremony honoring our graduates. Congratulations to all and special thanks to Donna Mohney for coordinating the event. At the ceremony Dr. Feldheim, Department Chair, and Fred Kittinger, Vice President of University Relations welcomed our graduating students and their families. ~ Congratulations Everyone ~

Honors Recognition
Special recognition was given to Sarah Robles as the guest of President Hitt on the convocation stage. Ms. Robles was the Top Honor Graduate in the College of Health and Public Affairs, and she earned the honor of Summa Cum Laude in public administration and history. In addition, Patrick Triolo and Richard Hagen were recognized as earning the distinction of Cum Laude.

Candidates for Doctoral Degree
William Brian Burns earned a doctorate in Public Affairs with Dr. Ronnie Korosec as his major advisor. Dr. Burns is a member of the department’s Urban and Regional Planning Advisory Board.

Alissa Barber Torres earned a doctorate in Texts and Technology with her major advisor being Dr. Melody Bowdon. Dr. Torres is also a member of the department’s Urban and Regional Planning Advisory Board.

Master of Public Administration (11)
Kristin Aiello, Naureen Ansari, Ronald Daniels, Viviana Giraldo, Shannon Groebe, Brandi Johnson, Jarrod Little, Amanda Millirons, Sharita Tolliver, Kathleen Vandervort, and Keith Wall

Master of Nonprofit Management (21)

Bachelor of Arts in Public Administration (6)
Jo Chicoine, Emma Gely, Niurka Rivera, Sarah Robies - Summa Cum Laude, Zonece Stadom and Patrick Triolo - Cum Laude
Sarah Robles was also the College Top Honor Graduate

Bachelor of Science in Public Administration (11)
Center for Public and Nonprofit Management (CPNM) Update

The mission of Center for Public and Nonprofit Management at the University of Central Florida is to strengthen the management and leadership of public and nonprofit organizations through relevant research and capacity building service.

The center is currently delivering five federally funded projects, two on nonprofit capacity building and three related to emergency management. In the spring 2011 semester, 14 students are supported with tuition and stipend. Additionally, the center is currently hosting four international visiting scholars.

CPNM Grant Update

The Strengthening Communities in Central Florida Program funded by DHHS, recently completed its first of two cycles, providing capacity building training to 35 nonprofit organizations (and technical and financial assistance to 10 organizations) serving economically distressed areas of South Lake, South Sumter and West Orange counties. More details are available in UCF Today http://today.ucf.edu/ucf-program-helps-nonprofits-run-more-effectively and the Central Florida Future http://www.centralfloridafuture.com/grants-stimulate-nonprofit-activity-1.2429528 The 2nd cycle of the program is currently in progress with 27 organizations participating.

The Performance Management Systems Program, funded by the Corporation of National and Community Service, is underway helping nine nonprofit organizations build and implement performance management systems to achieve greater results.

The Emergency Management for Higher Education project, funded by the U.S. Department of Education, is in its final phase of implementation. This project is providing emergency procedures training university-wide and improving the UCF Comprehensive Emergency Management Plan.

Several aspects of the NSF-funded project entitled "VOSS: Creating Functionally Collaborative Infrastructure in Virtual Organizations" have been completed. The grant team is currently working on the analysis of the network survey from four metropolitan counties and observation of simulation at the Psychology laboratories. A graduate level course syllabus on crisis communication and disaster preparedness has been completed.

The National Institute of Food and Agriculture funded project "Building Disaster Resilience and Sustainability in Rural Communities in Central Florida" has completed grant team formation, including three faculty members, three graduate students, and an undergraduate researcher. The team finalized the literature review for the project and is currently working on the conceptual/theoretical framework and soliciting community advisors.

Visiting Scholars at the Center for Public and Nonprofit Management

Dr. Fikret Elma completed his research in comparative governance in Central Asian republics and returned to Azerbaijan in December. Dr. Remzi Findikli will complete his research on global security issues at the center on January 26th and return to his home country of Turkey. Drs. Savas Bayindir, Fikret Ertan, and Abdurrahim Emhan, all from Turkey, will be conducting research at the CPNM until fall 2012.

Center for Public and Nonprofit Management

The center is guided by an advisory council composed of 18 boundary-spanning community partners who meet quarterly to set the research agenda of the center. For more information, please visit www.cpnm.ucf.edu or contact Dr. Naim Kapucu, CPNM Director, at nkapucu@mail.ucf.edu
## WEEKLY UPDATE

### CONFERENCES

**10th Annual Nonprofit Community Partners Conference**

This year's Community Partner's Conference was held on January 4th in conjunction with the American Humanics Management Institute. Over 80 local nonprofit professionals joined us for a day of discussions about "Maximizing the Future of the Nonprofit Sector." Participants heard from keynote speakers Meg Crofton, President, Walt Disney World Resort and Ann Cramer, Director for IBM Corporate Community Relations and Public Affairs. Also, they were able to ask questions of a panel on the "Corporate Perspective on Philanthropy." This panel was facilitated by Mark Shamley, President, Association of Corporate Contribution Professionals and included Nancy Gidusko from Walt Disney World, Linda Landman-Gonzalez from the Orlando Magic, and Angela Woods from Darden Restaurants.

### American Humanics Management Institute

The American Humanics program at UCF sent 43 students to the American Humanics Management Institute (AHMI) this year at the Walt Disney World Swan & Dolphin Resort! AHMI is an intensive national event attended by over 800 college students, alumni, campus directors, faculty members, nonprofit workforce partners, nonprofit professionals, nonprofit HR executives, volunteers and AmeriCorps members. One of the highlights of this year's event was the Case Study Day where over 450 students and faculty members traveled to local nonprofit organizations to work on case studies about issues impacting them. We are extremely thankful to all of our community partners who participated in this day of hands-on learning. Special thanks go to Dr. Ann Manley, who served as Conference Host Committee Co-chairperson and to Dr. Stephanie Krick, who coordinated UCF's participation in this national event.

### New Faculty

**Vanessa Littleton, Instructor**

The newest member of the Public Administration Faculty is Ms. Vanessa Littleton, who received a Bachelor of Science in Nursing from Northwestern State University, a Masters in Public Administration from Louisiana State University, and who is completing her Doctor of Philosophy Degree in Public Affairs at UCF. Prior to pursing her doctoral degree, Ms. Littleton held positions as Executive Director of the Seminole County Healthy Start Coalition, Deputy Executive Director of the Health Care Center for the Homeless, Orlando Program Director for Covenant House Florida and Director of Nursing for Good Samaritan Village of Kissimmee Florida Home Health Services. Most recently, Ms. Littleton served as Director of Public and Media Relations at Grambling State University functioning as the university spokeswoman.

### Upcoming Events

**January 25, 2011 at 4:30 PM** - *Nonprofit Lecture Series*

Classroom Bldg. Room 105 - Dave Krepcho – Second Harvest Speaker

**January 26, 2011 at 3:00 PM** – *Planning Advisory Board Meeting*

UCF Downtown Center on Pine Street

**January 26, 2011 at 4:30 PM** – *Research Colloquium*

HPA II, Room 247 – Motivational and Attitudinal Determinants of Police Discretion - RSVP to Fatih Demiroz - fdemiroz@mail.ucf.edu
## WEEKLY UPDATE

### Faculty Publications

**Blessett Publishes in a Top Journal**

Our new Instructor, **Brandi Blessett**, has an article in the December 2010 issue of *Administrative Theory & Praxis*. The article is co-authored with Mohamad Alkadry and is entitled: "Aloofness or Dirty Hands? Administrative Culpability in the Making of the Second Ghetto."

**Bryer Publishes 4th Article in PAR**

In the latest issue of *Public Administration Review (PAR)* Assistant Professor, **Thomas Bryer**, has an article entitled "Toward “Strong Democracy” in Global Cities? Social Capital Building, Theory-Driven Reform, and the Los Angeles Neighborhood Council Experience." Co-authored with colleagues at the University of Southern California, the article offers six lessons from a ten-year community-engaged research program that included the design and facilitation of participatory budgeting processes, collaborative dialogue forums, and other initiatives to democratize Los Angeles City agencies and empower neighborhood councils. In addition, there is expert e-commentary by respected scholars, and Bryer and his co-authors respond to the commentary in an online forum available at: [http://www.aspanet.org/scriptcontent/index_par.cfm](http://www.aspanet.org/scriptcontent/index_par.cfm)

Click on "current article" and "commentary on current article" under the column labeled "Theory to Practice."

### Updates

**Adjunct Brown Bag Series**

The first Adjunct Brown Bag Series was successfully held on Thursday, January 20, 2011. Faculty, instructors, and adjuncts shared a light dinner in the conference room while discussing research ideas, student learning best practices, and service learning initiatives.

**Severe Weather Week Event**

The **Center for Public and Nonprofit Management**, as part of the Emergency Management federal grant, helped organize the February 2nd informational day. Emergency Management professionals from throughout Central Florida hosted booths at the Student Union sharing with students what they do and how to keep prepared for severe weather.

### Upcoming Events

**February 8, 2011 at 4:30 PM** – Nonprofit Lecture Series

Classroom Bldg. Room 105 - Georgiana Tynes and Bobi Bellows will be presenting "Grant Management & Reporting"

**February 9, 2011 at 11:30 AM** – Central Florida ASPA Meeting

UCF Emerging Media Center- “Role of the Faith Community in Supporting Volunteer Needs of Governments and Nonprofits.” RSVP aspa.cfl@gmail.com

**February 10, 2011 at 5:30 PM** – New MSURP Celebration

Emerging Media Center – Downtown Orlando – Invitation Only

**February 16, 2011 at 3:00 PM** – Public Administration Advisory Board

HPA II Room 345 – RSVP Donna Mohney @ dmohey@mail.ucf.edu

**February 17, 2011 at 3:00 PM** – Nonprofit Management Advisory Board

Heart of Florida United Way – RSVP Donna Mohney dmohey@mail.ucf.edu
Nonprofit Programs Continue to Grow
Student interest in nonprofit studies at UCF remains high. This spring, more than 390 students were enrolled in one or more of our programs. The following is a breakdown of our enrollment:

- Masters in Nonprofit Management – 153
- Graduate Certificate in Nonprofit Management – 39
- Undergraduate Certificate in Nonprofit Management – 36
- Nonprofit Management Minor (American Humanics National Certification) - 165

American Humanics Becomes “Nonprofit Leadership Alliance”
This year, the American Humanics program officially becomes the Nonprofit Leadership Alliance. In addition to the name change, the Nonprofit Leadership Alliance will begin to offer national nonprofit professional certification to professionals currently working in the nonprofit sector.

Nonprofit Leadership Alliance Certification Now Offered at the Graduate Level
This spring, nine graduate students have declared their intent to seek national certification from the Nonprofit Leadership Alliance. Any student enrolled in the Masters in Nonprofit Management or the Graduate Certification in Nonprofit Management is eligible to seek certification through our program.

National Conference a Success
The annual Management/Leadership Institute of the Nonprofit Leadership Alliance was held at the Walt Disney World Swan and Dolphin Resort in Orlando. The conference brought together over 800 socially conscious, career-minded students, academic professionals, and nonprofit leaders for learning, networking, and professional development. It is the only national forum of its kind. This year, our 10th Annual Community Partners Nonprofit Management Conference was held in conjunction with the national conference. Over 80 local nonprofit professionals spent the day in workshops discussing the corporate perspective on philanthropy.

Nonprofit Management Student Association
The American Humanics Student Association is going through a name change, too! The new “Nonprofit Management Student Association” welcomes students from all over the university to join. The purpose of the student association is to provide educational and networking opportunities for students interested in working in the nonprofit sector. For more information about the student association, please contact Becky Vazquez at becky.m.vazques@gmail.com. You can also find them on Facebook under the name “American Humanics (Nonprofit Management) Student Association at UCF,” or you can read their blog at http://nmsa.ucf.blogspot.com.

Students receive National Scholarships
Congratulations to Marcus Pruitt and Ashley Caycedo for receiving the NextGen Scholarship, allowing the students to earn a scholarship of $4,500 during their internship. To date, a total of 26 students have received this scholarship underwritten by W.K. Kellogg Foundation. Current student Rachel McIntee received the NextGen Scholarship last year to help support her internship with the BETA Center. When asked about her experience, Rachel said, “It helped me to become more organized and a more confident leader. My supervisor, Lisa Blackwelder, gave me real responsibilities and made me feel like a valued team member. She has become a mentor for me.”

Nonprofit Lecture Series Continues
Our Nonprofit Lecture Series brings local nonprofit leaders to campus to share their expertise with our students. This spring, students have heard presentations from Dave Krepcho, Second Harvest Food Bank, about nonprofit marketing strategies as well as Bobi Bellows and Georgiana Tynes speaking on grant management and reporting. Our next speakers are Lauren Nelson with Best Buddies (formerly with the Orlando Rep) on Tuesday, February 22nd and Pam Lennox from the Girl Scouts on March 1st. Both lectures will be held in Classroom Bldg. Room 105 from 4:30 – 5:30pm.

Alumni Spotlighted in Orlando Sentinel
Graduates Julie Columbino and Gretchen Kerr were recognized for their relief efforts in Haiti. Both have spent time in Haiti in the aftermath of last year’s devastating earthquake. For more about their stories please click, http://today.ucf.edu/sentinel-features-ucf-professor-grads-helping-haiti/.
## Faculty Members Earn University Awards

**Naim Kapucu** is the 2011 recipient of both the university and the college Award for Excellence in Public Service. During his tenure at UCF, Kapucu has served on over 40 university committees and worked with over 300 nonprofit organizations to build capacity. The model of capacity building developed by the department and Kapucu focuses on a team approach to strengthening organizations utilizing faculty members, graduate students, and community partners to provide training and direct services.

**Thomas Bryer** is the 2011 recipient of the College of Health and Public Affairs Excellence in Graduate Teaching Award. This honor recognizes Bryer’s outstanding student evaluations of his teaching, his creativity in course content delivery, and his contributions to the scholarship of teaching and learning. This honor coincides with the publication of an article in the February 2011 issue of *Journal of Public Affairs Education* “Linking Students with Community in Collaborative Governance: A Report on a Service Learning Class.” The article is available on the journal’s website at [http://www.naspaa.org/initiatives/jpae/jpae.asp](http://www.naspaa.org/initiatives/jpae/jpae.asp).

## 5th Annual Public Administration Tallahassee Legislative Trip

On February 16 – 18, 2011, members from the Master of Public Administration Student Association (MPASA) and its undergraduate counterpart, the Organization for Public Administration (OPA) visited Florida’s state capitol, Tallahassee, to experience state government operations firsthand. During the three-day trip, students had the opportunity to attend legislative committee meetings relating to higher education and state employee pensions. Students also toured House and Senate chambers guided by the Senate Clerk and the House of Representative’s Sergeant-at-Arms. MPASA vs. OPA - Students had the honor of participating in a mock debate on Senate Floor.

Students enjoyed private meetings and discussions with Lt. Governor Jennifer Carroll, Senate President Mike Haridopolos, and State Representatives / UCF Alumni Mike Horner and Steve Crisafulli. In addition, students met with Secretary of State Kurt Browning, Secretary of Agriculture and Consumer Services cabinet staff, and Volunteer Florida’s Chief Executive Director Wendy Spencer. On the final day of the trip, before heading back to UCF, students visited with the Florida Department of Elderly Affairs’ Emergency Coordinating Officer and toured the State Emergency Operations Center. The trip was coordinated by Assistant Professor **Thomas Bryer** and **Fred Kittinger**, UCF’s Associate Vice-President for University Relations.

## Alumni Update

**Pi Alpha Alpha Member Secures Top Job**

MPA Alumnus **Charles Brown** has accepted a Senior Research Specialist position with the Alan M. Voorhees Transportation Center within the Bloustein School of Planning and Public Policy at Rutgers University in New Brunswick, NJ. In this position he will be responsible for overseeing the New Jersey Bicycle and Pedestrian Resource Center. The Center assists public officials, transportation and health professionals, and the public in creating a safer and more accessible walking and bicycling environment through primary research, education, and dissemination of information about best practices in policy and design.

## Upcoming Events

**March 2, 2011** – **Public Administration Research Colloquium @ 4 PM**

Vener Garayev, Ph.D. Candidate – “Emergency Management in the United States”

**March 25, 2011** – **5th Annual Public Administration Research Conference - 8:30 AM to 2 PM**

Fairwinds Alumni Center – *Healthy Communities ~ Healthy Government*

[www.ucfalumni.com/paconference](http://www.ucfalumni.com/paconference)
5th Annual UCF Public Administration Research Conference

Healthy Communities ~ Healthy Government

Join fellow public administrators, planners, alumni and students from throughout Central Florida and the state on March 25th to learn more about how local governments and regions are planning for healthy communities at the 5th Annual University of Central Florida Public Administration Research Conference. The conference theme of Healthy Communities – Healthy Government is meant to highlight the results of analytic studies, advance a conceptual understanding of healthy communities and healthy government and their linkages, and showcase how communities address practical issues related to building healthy communities in light of resource constraints.

The exciting program agenda includes:

**Morning Plenary – Healthy Communities**
Thaddeus Seymour, Jr., Ph.D., Vice President and General Manager of Health and Life Sciences, Lake Nona Medical City, will speak on the opportunities and challenges in developing "Healthy Communities".

**Lunch Keynote Address – A Sustainable Florida**
Timothy Center, Esq., Vice President of Sustainability Initiatives at the Collins Center for Public Policy will speak on "Moving Toward a Sustainable Florida: People-Planet-Prosperity" –

**Panel Discussions:**

- **Healthy Citizen Participation** – This panel focuses on the participatory mechanisms for developing healthy and sustainable communities and the role of online civic engagement.

- **Community Resiliency** – In this panel the evaluation of large scale master-planned communities and the importance of “resiliency” at the individual and community scale are discussed.

- **Urban Agriculture** – Members of this panel discuss the role of urban agriculture, community gardens, and farmers' markets in neighborhood entrepreneurship and their incorporation into zoning codes.

- **Water for Health** – Members of the panel present water quality standards and the challenges and opportunities involved in developing a more healthy community.

The cost is only $50 ($40 students), and 4 AICP CM credits are pending. Registration includes a buffet lunch. For more information, visit [www.ucfalumni.com/paconference](http://www.ucfalumni.com/paconference) or contact Chris Hawkins at 407-823-2706 or cvhawkin@mail.ucf.edu

**Conference Information**

March 25, 2011 – 5th Annual Public Administration Research Conference - 8:30 AM to 2 PM
Fairwinds Alumni Center – Healthy Communities ~ Healthy Government
[www.ucfalumni.com/paconference](http://www.ucfalumni.com/paconference)
UCF Prominent @ National ASPA Conference

This year the theme for the National ASPA Conference was “Public Administration Without Borders,” and it was held in Baltimore from March 11th through March 15th. Our department and the College of Health and Public Affairs were well represented at the conference.

Tom Liou, national Vice President officially became the President-Elect for 2011-2012, and several UCF faculty members are serving on his Leadership Team. Tom Bryer is Chair of the Strategic Initiative Group leveraging technology to engage members and influence the broader community. Ronnie Korosec is serving as Co-chair of the 2013 national conference in New Orleans, and Mary Ann Feldheim is Co-Chair of the PA Times Editorial Board.

Faculty Member Panel Presentations

Faculty members, students, and alumni made fourteen (14) presentations at the conference. Faculty member Tom Bryer presented a paper “Shared Citizenship Values and Challenges,” and he chaired two panels. Bryer served as a mentor to a Founders Forum Fellow assisting a new attendee to maximize the conference experience. In addition, as President of the Central Florida ASPA Chapter he shared the exciting initiatives of the chapter addressing policy issues and the chapter partnership with “Orlando Cares” the city of Orlando’s approach to the “Cities of Service Initiative.”

Naim Kapucu presented two papers – “Design, Development, and Sustainability in Functionally Collaborative Networks” and “Capacity Building Networks and Adaptive Capacity,” he moderated two panels. In addition, Kapucu mentored three doctoral students and coauthored papers with them giving the doctoral students the opportunity to present the papers at this prestigious conference.

Mary Ann Feldheim presented “Making the Case for Nonprofit Management as a Profession” as part of the nonprofit management forum, and Claire Knox presented a paper “Restoring the Everglades” based on research from her dissertation. Lastly, XiaoHu Wang presented a paper on “Financing Conservation” and moderated a panel on Sustainable Government. His work represents a new approach to conservation and sustainability focusing on the aspect of financing.

Doctoral Student Panel Presentations

Leigh Broxton presented a paper with Naim Kapucu, “Effectiveness of Capacity Building Programs for Nonprofit Organizational Sustainability.” Vener Garayev presented a paper he coauthored with Naim Kapucu entitled “Metropolitan Emergency Management.” Lastly, Fatih Demiroz coauthored a paper with Naim Kapucu “Disaster Resiliency and Sustainability in Rural Communities” and presented the paper as part of the panel on Conducting Emergency Management in Specialized Conditions.

Alumni Panel Presentations

Hilary Knepper, who graduated from the Public Affairs Doctoral Program in summer 2010 and currently teaches at Pace University, presented research from her dissertation. Her presentation was entitled “County Governments and Collaborative Governance – Examining County Participation in Community Based Health Care Networks.”

Liou ASPA President at 2012 Conference

Next year the ASPA Conference will be held in Las Vegas, and at the close of that conference Liou becomes the President of the National ASPA Council. Students and faculty are encouraged to submit proposals for the conference next year to support the incoming presents.
## WEEKLY UPDATE

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<td>Wednesday</td>
<td><strong>Morning Plenary – Healthy Communities</strong></td>
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<td><strong>Dr. Thaddeus Seymour, Jr., Vice President and General Manager of Health and Life Sciences, Lake Nona Medical City</strong> spoke on the opportunities and challenges in developing &quot;Healthy Communities&quot;. Examples as simple as providing a “Y” membership in the homeowner fees, increased the number of community members using the “Y” on a regular basis kept the audience paying attention to workable solutions to lifestyle changes.</td>
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<td><strong>Panel Discussions:</strong></td>
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<td>The panel entitled <em>Food for Thought</em> was presented by the top leadership of the Orange County Planning Division – <strong>Dr. Alissa Barber Torres</strong>, Chief Planner, <strong>Janna Souvorova</strong>, Senior Planner, and <strong>Luis Nieves-Ruiz</strong>, Senior Planner. They discussed the design and development of large-scale master planned communities and the exciting interest in urban agriculture through community gardens and farmer’s markets. In the concurrent panel <em>Planning and Governance</em> <strong>Dr. Thomas Bryer</strong> discussed the cost of democratization and the pitfalls of online public engagement. This was followed by <strong>Dr. Christopher Hawkins</strong>, <strong>Dr. XiaoHu Wang</strong>, and doctoral student <strong>Nick Lebredo</strong> discussing the participatory mechanisms for developing healthy communities. <strong>During the second session of concurrent panels</strong> <strong>Dr. Claire Knox</strong> chaired the panel entitled <em>Diving Into Clean Water</em>. Along with <strong>Stephen Miller</strong> and <strong>John Prowell</strong> from VHB MillerSellen, and a representative from the Orlando Eastern Wetlands they discussed the future of potable water in central Florida. Panelists shared the white paper “Creating a Sustainable Water Supply for Central Florida: A Regional Strategy,” which was developed by the Urban Land Institute of Central Florida and myregion.org. The other concurrent panel focused on <em>Bouncing Back: Resilient Communities – Resilient Government</em>. Here <strong>Dr. Fernando Rivera</strong> and <strong>Marc Setterbrino</strong> from the Sociology Department spoke on the role of behavioral and social networks in building resilient communities, and <strong>Dr. Chris Hawkins</strong> and graduate student, <strong>Pam Murray</strong> spoke on designing, planning, and developing resilient communities. Lastly, <strong>Dr. Naim Kapucu</strong> and graduate students <strong>Faith Demiroz</strong> and <strong>Rebecca Dobson</strong> addressed public policy and management perspectives for community resiliency and capacity building.</td>
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### Lunch Keynote Address – A Sustainable Florida

**Timothy Center**, Esq., Vice President of Sustainability Initiatives at the Collins Center for Public Policy spoke on *Moving Toward a Sustainable Florida: People-Planet-Prosperity*. The Sustainable Florida Collins Center program works to: identify exemplary sustainable practices in all sectors; promotes these practices statewide through publications, conferences, and strategic communications; seeks to serve as a change agent in higher education and to encourage others to adopt these best practices; and lastly supports an agenda making sustainability the cornerstone of academic practice.  
[www.SustainableFlorida.org](http://www.SustainableFlorida.org)
**Honor Society Induction**

This year the **University of Central Florida Pi Alpha Alpha Chapter Induction Ceremony** was held during lunch at the 5th Annual Public Administration Research Conference ~ *Healthy Communities ~ Healthy Government* on Friday, March 25th. Pi Alpha Alpha is the national honor society formed to recognize and promote excellence in the study and practice of public affairs and administration. Pi Alpha Alpha dedicates itself:

- to encourage and recognize outstanding scholarship and accomplishment in public affairs and administration,
- to promote the advancement of education and practice in the art and science of public affairs and administration, and
- to foster integrity, professionalism, and creative performance in the conduct of governmental and related public service activities.

**Inductees**

Students in our undergraduate Bachelors or Public Administration, our Master of Public Administration, and our Public Administration Track in the Public Affairs Doctoral Program are eligible for selection into the honor society based on their grade point average and their service to the university and the community. This year students from all three levels of programs were selected to become Pi Alpha Alpha Members, there was one (1) undergraduate student, four (4) masters students, and (6) six doctoral students. The ceremony was conducted by **Dr. Kuotsai “Tom” Liou**, who is our Pi Alpha Alpha Advisor. The following students were inducted this year:

**Undergraduate Student ~**  
Marlin Bigelow

**Master of Public Administration Students ~**  
Bryan Arnette, Lilian Draisin, Stephen Caruso, and Tauheedah Muhammad

**PhD Students ~**  
Maritza Concha, Fatih Demiroz, Mustafa Donmez, Nick Lebredo, Vanessa Littleton, and Aykut Tongur

**Upcoming Events**

**Central Florida ASPA – Public Service Week – May 4th, 2011**  
The Chapter is closing out its programming year on May 4 with a free reception and celebration of Public Service Recognition Week. In addition the Chapter will join the Orange County Commission’s proclamation ceremony on April 26 at 8:30am; More information about this event, as well as about other Public Service Recognition Week activities can be found at:  

**Florida ASPA Conference is Friday, May13, 2011**  
This year the Florida ASPA Conference will be held at the University of South Florida in Tampa. The focus is on the “Practitioner” and online registration is available at the following link:  
WEEKLY UPDATE

Founder’s Day Awards

Kapucu and Bryer Honored
On April 6th, 2011 the university held the annual Founder’s Day Awards Ceremony, and two of the faculty members from our department were honored. First Dr. Naim Kapucu received the University Award for Excellence in Professional Service. An article on the university website states “Kapucu’s expertise in emergency and crisis management is nationally recognized and led to an invitation to review grant proposal and manuscripts for the National Science Foundation. His work served as a resource for the development of an emergency preparedness paper for former Gov. Charlie Crist. He has organized and chaired numerous panels at national and international conferences, and he is an active member of the American Society of Public Administration, where he founded the Complexity and Network Studies Section.” This is a very prestigious award at the university level.

Second, Dr. Thomas Bryer received the College of Health and Public Affairs Award for Outstanding Graduate Teaching, and he was recognized along with all the other college winners of this award at the Founder’s Day Ceremony. Congratulations to both Drs. Kapucu and Bryer. Here is the link to the article on our department website. http://www.cohpa.ucf.edu/pubadm/

$25,000 Endowed Scholarship Established
On February 10th, 2011 the UCF Advisory Board for the Urban and Regional Planning Programs hosted a Gala Event celebrating the new Masters of Urban and Regional Planning Program that began in fall 2010. At this event hosted by Linda Chapin with special guest Mayor Dyer, Jim Sellen, a principal at VHB MillerSellen planning firm made this surprise announcement. VHB MillerSellen had donated $25,000 to the University of Central Florida to establish an endowed scholarship in urban and regional planning. The first scholarship will be awarded this fall. Dean Frumkin accepted the check for the scholarship and we echo his thank you to VHB MillerSellen and to Jim Sellen for this wonderful scholarship for our students. Here is the link to the Orlando Business Journal article on our department website regarding the scholarship. http://www.cohpa.ucf.edu/pubadm/

Upcoming Events

Planning Lecture – April 26th 6:30 PM @ Emerging Media Center
The Planning Programs at UCF in partnership with the APA Florida Chapter, the Congress for New Urbanism, and Ustler Development, Inc. are bringing Peter Katz to speak to area planners and students on “Does it Pay to Grow Urban?”

Central Florida ASPA – Public Service Week – May 4th 6:30 PM @ Emerging Media Center
The Chapter is closing out its programming year with this free reception and celebration of Public Service Recognition Week. In addition the Chapter will join the Orange County Commission’s proclamation ceremony on April 26 at 8:30 AM; More information about this event, as well as about other Public Service Recognition Week activities can be found at: http://centflaspa.wordpress.com/2011/04/21/presidents-update-celebrate-public-service/

Florida ASPA Conference is Friday, May 13, 2011
This year the Florida ASPA Conference will be held at the University of South Florida in Tampa. The focus is on the “Practitioner” and online registration is available at the following link: http://www.aspaonline.org/floridaaspaconference/
Center for Public and Nonprofit Management (CPNM) Update

The Center for Public and Nonprofit Management at the University of Central Florida was founded in 2008 and has recently updated its strategic plan to continue to strengthen the management and leadership of public and nonprofit organizations through relevant research and capacity building services. The center is currently delivering five federally funded projects, two with a nonprofit capacity building focus and three in emergency management.

The Emergency Management for Higher Education project, funded by the U.S. Department of Education, is in its final phase of completion, including evaluation and reporting. This project provided emergency procedures training university-wide, leading to a 62% increase in the number of National Incident Management System (NIMS) trainings accomplished – exceeding funder goals and improved the UCF Comprehensive Emergency Management Plan (CEMP). The new CEMP will be published in May 2011, and KnightShare, a website that hosts media-based emergency preparedness education for UCF faculty, staff, and students, is also scheduled to go live in May 2011.

The Strengthening Communities in Central Florida Program, funded by DHHS, continues to provide capacity building training, technical and financial assistance to nonprofit organizations serving economically distressed areas of South Lake, South Sumter and West Orange counties. A briefing on the unique use of social network analysis in this program was recently requested at a meeting convened by DHHS, and delivered by Maria-Elena Augustin, Programs Coordinator (Maria.Augustin@ucf.edu).

The Performance Management Systems Program, funded by the Corporation of National and Community Service, is working with nine nonprofit organizations to design for them one performance management system each this spring and develop two additional systems in the next year.

The NSF-funded project "VOSS: Creating Functionally Collaborative Infrastructure in Virtual Organizations" has completed the analysis of the network survey from four metropolitan counties and shared the results with the counties. An invitational research workshop will be hosted at UCF in May.

The USDA National Institute of Food and Agriculture funded project "Building Disaster Resilience and Sustainability in Rural Communities in Central Florida" recently developed a conceptual model that identifies various components of disaster resiliency, and a survey instrument is being developed for stakeholders in 11 counties. Members of the team presented at the UCF 5th Annual Public Administration Research Conference, addressing public policy and management perspectives for community resiliency and capacity building. A workshop funded by the grant will be held in 2012.

Visiting Scholars at the Center for Public and Nonprofit Management

Dr. Remzi Findikli recently completed his research on global security issues at the center and returned to his home country of Turkey. Drs. Savas Bayindir, Fikret Ertan, and Abdurrahim Emhan, all from Turkey, will be conducting research at the CPNM until fall 2012.

Center for Public and Nonprofit Management

For more information, including resources, please visit www.cpnm.ucf.edu or contact Dr. Naim Kapucu, CPNM Director, at kapucu@ucf.edu
WEEKLY UPDATE

Departmental Annual Report 2010

Goal 1: Offer the best undergraduate education available in Florida.
- (6) American Humanics (AH) Students received a $4500 NextGen Scholarship.
- AH Student, Rachel King, selected as national intern for planning AHMI in 2011
- AH Student, Jasmine Rosa, selected first Undergraduate Nonprofit Fellow in Department
- AH Student, Jasmine Rosa receives Florida’s Executive Women’s Scholarship for $2000
- (5) AH students become Public Allies with organizations in Central Florida
- Undergraduate Students train as poll workers using Second Life in Civic Engagement class
- Honors in the Major Thesis wins UCF Libraries Annual Award for Undergraduate Research
- Undergraduate programs experience 25% increase in Hispanic students in 2010

Goal 2: Achieve international prominence in key programs of graduate study and research.
- National Ranking for MPA program – ranked 90th by US News and World Report
- Grant Funding ($674,580) in 2010
- Faculty published a total of 46 books and articles
- Faculty published (2) books
- Faculty and students published (9) book chapters
- Faculty published (33) articles in refereed journals
- Students published (8) articles in refereed journals
- Faculty made (37) national and international presentations
- Students made (8) international and national presentations
- 4th Annual Public Administration Research Conference
- Graduate enrollment in degree programs increased 35% since 2009
- Diversity (20%) increase in Hispanic students and (63%) increase in Black students
- New Master of Science in Urban and Regional Planning program approved in 2010

Goal 3: Provide international focus to our curricula and research programs.
- Faculty present at (11) international venues in Argentina, China, Italy, and Turkey
- Liou offers the department’s first Study Abroad Course in Seoul Korea
- Center for Public and Nonprofit Management hosted (8) post-doctoral international scholars
- Kapucu’s book international focus Governance Reforms from Comparative Perspectives
- Colby travels to Volgograd Public Administration Academy to explore partnerships

Goal 4: To become more inclusive and diverse
- Increase in Black and Hispanic Students in department programs
- Faculty make (4) presentations addressing diversity issues
- Blessett publishes (2) articles and (2) book chapters addressing diversity issues

Goal 5: Be America’s leading partnership university.
- 9th Annual Community Partners Nonprofit Management Conference
- Civic engagement partnership with Supervisor of Election trains students as poll workers
- CPNM – Federal grant assists 10 nonprofits with performance measurement
- CPNM – Federal grant to study disaster resilience and sustainability in rural communities
- CPNM – Federal grant to study collaborative infrastructure in virtual organizations
- CPNM - Strengthening Communities federal grant assists 40 nonprofits in Central Florida

Upcoming Event

Planning Lecture – April 26th 6:30 PM @ Emerging Media Center
Peter Katz to speak to area planners and students on “Does it Pay to Grow Urban?”
Departmental Personnel Update

Birth of Our Newest Member
Dr. Christopher Hawkins and his wife Maureen are proud to announce the birth of their beautiful daughter, Avery Quinn Hawkins, who has lovely black hair. This is their first child and both parents are spending many sleepless nights adjusting to parenthood. Congratulations to the Hawkins Family.

Retirement of Office Assistant
On her birthday at the end of February, Office Assistant, Donna Mohney, retired after five (5) years in her position with our department. Donna is best remembered as our event planner because she provided those special touches to all our graduation ceremonies, our departmental luncheons, and many other events. We all wish Donna the very best in this new endeavor.

New Office Assistant Hired
Our department is very happy to announce that Erika Nunez has joined us as our new Office Assistant. Prior to coming to our department Erika worked at the Rosen College since 2007 as a Program Assistant in Student Services. She has diverse experience including serving as a pharmacy assistant and working in customer service at the Caribe Royale Resort. Erika has received formal computer training through Orlando Tech, and she presently is completing her AA degree at Valencia Community College. Her educational goal is to pursue a Bachelor of Science degree in Forensic Sciences. Erika is originally from Loreto, Peru, and she is fluent in Spanish. We are thrilled to have Erika join our department.

Announcing our Newest PhD
At the beginning of April, Brandi Blessett successfully defended her dissertation at Old Dominion University and officially became Dr. Blessett. Her dissertation was entitled “Dispersion or Re-segregation: A Spatial and Temporal Analysis of Public Policies and their Impact on Urban African American Mobility.” This study tested Hirsch’s second ghetto thesis in the city of Baltimore, Maryland. Hirsch suggested that the role of government, public policies, and administrative discretion were responsible for the re-segregation of African Americans into second ghetto communities in Chicago. Several national policies were investigated to determine their impact on African American mobility in Baltimore: the Housing Act of 1937 (public housing), the Housing Act of 1949 (urban renewal), and the Interstate Highway Act of 1956 (transportation). Of special interest is the use of Geographic Information Systems (GIS) technology to underscore the spatial and temporal parameters of urban African American mobility based on the public policy decisions of local administrators.

Kapucu Receives UCF Scholarship of Teaching and Learning Award
This award is given every year to only a limited number of faculty members to recognize their contributions to the scholarship of teaching. Dr. Kapucu is one of only 11 faculty members to receive this award in 2010-11. Congratulations to Dr. Kapucu for his contributions to teaching and for his extensive mentoring of students.

Upcoming Events

Central Florida ASPA – Public Service Week – May 4th 6:30 PM @ Emerging Media Center
The Chapter is closing out its programming year with this free reception and celebration of Public Service Recognition Week. More information about this event, as well as about other Public Service Recognition Week activities can be found at:

Pre-graduation Ceremony – May 6th 11:30 Am @ HPA II Rom 247
Graduates and families are invited to attend. RSVP to Erika.nunez@ucf.edu
### Weekly Update

#### Public Service Recognition Week
**May 2nd to May 9th**

The first week of May is recognized universally around the United States as Public Service Recognition Week. It provides us an opportunity to celebrate the achievements of those among us who devote their careers and significant parts of their lives to the service of others, the strengthening of communities, and the support of fellow men and women. The week also provides us an opportunity to educate our fellow citizens about the role of our government and nonprofit leaders, which is particularly important in these times of fiscal stress and economic uncertainty.

To be an effective public sector leader in today’s policy, social, and economic environment requires skills including but far advanced from the basic managerial skills of budgeting, strategic planning, and performance measurement. In today’s environment, our success as a community and a people requires public leaders who can cross boundaries, forge partnerships, communicate effectively with our citizens, and develop opportunities for meaningful public participation. We cannot easily put a value on this kind of service.

**Orange County Issues Proclamation**

Dr. Bryer, President of the Central Florida ASPA Chapter along with Board Members last Tuesday attended a meeting of the Orange County Commission, which issued a proclamation for Public Service Recognition Week. See the five minute video of this event at: [http://youtu.be/KNdqPSOkoYo](http://youtu.be/KNdqPSOkoYo)

**Public Service Celebration May 4th**

The Department of Public Administration at UCF and the Central Florida Chapter of the American Society for Public Administration (ASPA) are committed to promoting the values of public service and to preparing the next generations of public service professionals across sectors. Each year the chapter selects individuals working in public and nonprofit organizations to honor for their service. This year Orlando Mayor Dyer will be attending this event to honor the awardees.

The following individuals have been nominated to receive public service awards at the Central Florida ASPA Public Service Recognition Week celebration: the Mustard Seed of Central Florida, **Ms. Keri Caffrey** (an active citizen volunteer), **Ms. Julie Colombino** (founder of REBUILD Globally!), **Bishop Allen Wiggins** (Senior Pastor of The Hope Church), and **Ms. Sarah Watson** (undergraduate student in public administration at UCF). Winner in three award categories will be announced at the celebration but all nominees deserve recognition.

Please join the chapter is celebrating public service on Wednesday, May 4, 6:30 PM at the UCF Emerging Media Center across from the Bob Carr in Orlando. This is a free reception that will include wine, beer, soft drinks, and food. Donations will be welcome. To RSVP or for more information, see the event flyer at: [http://centflaspa.files.wordpress.com/2011/03/may_public-service-recognition1.pdf](http://centflaspa.files.wordpress.com/2011/03/may_public-service-recognition1.pdf)

### Upcoming Events

**Central Florida ASPA – Public Service Week – May 4th 6:30 PM @ Emerging Media Center**
RSVP to aspa.fl@gmail.com and include your name, address, phone number, e-mail, professional affiliation, and the names and e-mails of others attending.

**Pre-graduation Ceremony – May 6th 11:30 Am @ HPA II Rom 247**
Graduates and families are invited to attend. RSVP to Erika.nunez@ucf.edu
GRADUATION ISSUE

Over 40 people attended the “Pre-Graduation Celebration” on May 6, 2011, for students, their families and guests hosted by the department with a small ceremony honoring our graduates. Congratulations to all and special thanks to Erika Nunez for coordinating the event.

At the ceremony Dean Frumkin, Associate Dean Korosec, Dr. Feldheim, Dr. Bryer, Dr. Knox, Brenda Posey, and Jacque Waleski welcomed our graduating students and their families. Families came from as far away as South Carolina and Chicago to be with their graduates.

~ Congratulations Everyone ~

Honors Recognition

The honor of Magna Cum Laude was earned by Jennifer Gibson and Peter Gies. In addition, Jodie-Kay Blair, Ruth Joseph, and Katherine Martinez were recognized as earning the distinction of Cum Laude.

Master of Public Administration (21)

Master of Nonprofit Management (17)

Bachelor of Arts in Public Administration (9)

Bachelor of Science in Public Administration (21)
Deonna Augustine, Jodie-Kay Blair, Caitlin Connolly, Rebecca Dodson, Justin James, Selencia Johnson, Ruth Joseph, Christopher Lewis, Ryan Lutz, Robert Maginnis, Katherine Martinez, Michelle Medlock, Kristine Nola, Andrew Palmer, Melissa Perez, Mark Peters, Eunice Pierrelus, Parveen Ramnarain, Eric Schmitt, Christopher Smith, and Timeka Tillman.
Nonprofit Edition

Summer Internships Begin this Week
Both graduate and undergraduate students will be busy this summer applying what they’ve learned in the classroom in nonprofit organizations. Twenty-two nonprofit management students will be interning in the nonprofit sector. Each student is required to work a minimum of 12 hours per week. Some of the organizations hosting interns this summer include: Muscular Dystrophy Association, Intervention Services, Women Services Crisis Center in Kentucky, Citizens for Humane Action, Crohn’s & Colitis Foundation, Cystic Fibrosis Foundation, TLC Horse Rescue, and United Way of Lake/Sumter Counties.

3 Students receive National Scholarships
Congratulations to Ashley Gonzalez, Scott Johnson, Rosalyn Ram for being named NextGen Scholars! NextGen is a competitive national scholarship program underwritten by W.K. Kellogg Foundation which awards students $4500 to help support students who are completing a 300 hour internship in a nonprofit organization as part of their national certification requirements.

Dr. Krick Attending Planet Philanthropy Conference
In addition to her role as Campus Director of the Nonprofit Leadership Alliance, Stephanie Krick is the new advisor to the Collegiate Chapter of the Association of Fundraising Professionals. In this new role, she will be attending Planet Philanthropy in Jacksonville from June 12 -14.

Alumni Spotlight
Graduate Lauranne Boyd is travelling the country in her new role at Invisible Children. As an undergraduate, Lauranne interned with this organization traveling as a “roadie.” Upon graduation, she sought full time employment with them. Invisible Children’s mission is to “use film, creativity and social action to end the use of child soldiers in Joseph Kony’s rebel war and restor LRA-affected communities in central Africa to peace and prosperity.” They were recently the focus of an episode of The Oprah Show, and for more information about this amazing organization, please visit: http://www2.invisiblechildren.com/homepage.

Nonprofit Lecture Summer Series
Our Nonprofit Lecture Series brings local nonprofit leaders to campus to share their expertise with our students. All presentations will be in Classroom Building II Room 122 and begin at 4:30 PM. This summer, we are excited to host the following professionals:

May 24th - Heather Engelking, Assistant Director of Career Services at UCF
June 14th - Dana Cashin Loncar, Consensus Communications
July 26th - Hedy Bass, Assist. Director/Volunteer Coordinator, Retired & Senior Volunteer Program

Upcoming Events

May 18th, 2011 - Public Administration Advisory Board Meeting
Institute of Government in Research Park @ 3 PM

May 19, 2011 – Nonprofit Management Advisory Board Meeting
Heart of Florida United Way @ 3 PM
WEEKLY UPDATE

Breaking News

“Certified Nonprofit Professional” Credential Official Now

The national Nonprofit Leadership Alliance has just received authorization to offer the “Certified Nonprofit Professional” credential (CNP). The CNP designation is authorized for all certified alumni of the Nonprofit Leadership Alliance (formerly American Humanics). Alumni may use this credential to represent a declaration of their professional competence in the nonprofit sector. For more information about this credential and what it means, please contact Stephanie Krick at Stephanie.krick@ucf.edu.

Faculty and Students Present at Conferences

2nd International Conference on Disaster Management

Dr. Naim Kapucu gave the keynote address at the 2nd International Conference on Disaster Management which recently took place in Orlando. According to Professor Carlos Brebbia, Director of the Wessex Institute in the United Kingdom, Kapucu’s presentation was very appropriate and set the tone of the conference.

Public Administration Teaching Conference

Drs. Jo Ann Smith and Claire Knox presented at the 2011 Teaching Public Administration Conference in Williamsburg, VA - May 17-19. The theme of the conference was on obtaining excellence in teaching and scholarship that will equip future public administrators with the appropriate competencies and skills for them to become future leaders in the field. Smith’s presentation was entitled, “Development of a New Master of Research Administration Program: Administering Research for the Public Good,” and described the instructional design and development process being used to build the new fully online Master of Research Administration (MRA) program. Knox presented “Communication and Public Administration: Preparing Future Administrators in a Technological Age” covering the history of the Plain Language Movement, the recently signed Plain Writing Act of 2010, and the design of the department’s new Administrative Writing course.

Public Administration Theory Network

Last week three faculty members and one doctoral student participated in the Public Administration Theory Network conference in Norfolk, Virginia. Dr. Thomas Bryer presented a paper entitled "To be a Good Citizen: Narratives Advanced through the Office of the President of the United States." Dr. Claire Knox presented a paper entitled “Distorted Communication of a Policy Goal: A Critical Theory Analysis of the Everglades Restoration Narrative.” Dr. Brandi Blessett presented a paper entitled "From the Inner City to the Academy: My Journey toward Opening Doors and Making a Difference." Doctoral student Brandy Hill presented a paper entitled "Is Governance Theory the Guide Map to Reconciling the Symbols of Politics and Administration?" Additionally, Dr. Knox served as a discussant on a panel on citizen participation, and Dr. Bryer facilitated Open Space Technology throughout the conference, and served as co-chair of the conference.

Upcoming Events

May 24th, 2011 – Nonprofit Lecture Series

Classroom Building I, Room 122 @ 4:30PM

Speaker, Heather Engelking, Associate Director UCF Career Services, will speak to students on the services available to them in securing employment in the nonprofit sector.

May 25th, 2011 – CPNM Sponsoring “Create a Portfolio Workshop”

Health and Public Affairs Building II, Room 247 @ 1:00 PM

This workshop will be delivered by Evelyn Lora-Santos, Assistant Director, Graduate Career Services. There is limited seating and students are requested to RSVP to cpnm@ucf.edu.
MASTER OF RESEARCH ADMINISTRATION

The first applications for the Master of Research Administration (MRA) are being received for admission into the program. The final UCF Board of Trustees approval was granted on March 17th, 2011. Congratulations to all and special thanks to Dr. Feldheim, Dr. Smith, Jacque Waleski, David Laney, Martin Malcipo, Laurianne Torres, Dr. O'Neal, and Karen Guinn for pulling together the many components of creating a new graduate program from writing proposals, papers, curriculum, creating websites, marketing, budgeting, and coordinating the meetings and agendas. The 25-member MRA Advisory Board of national experts in research administration has also been supporting the promotion and development of the MRA program. We appreciate your informative feedback and input into the program.

The MRA will begin Fall 2011 with a planned cohort of 30 students. Faculty and courses planned for the Fall MRA program include:

Dr. Smith – PAD6742 Introduction to Research Administration,
Dr. Wood (Legal Studies) - PLA6488 Regulatory and Legal Framework;

National Council of University Research Administrators Region III Conference (April 30 – May 4)
Dr. Smith and Laurianne Torres (UCF MPA alumni) presented two sessions at the NCURA Region meeting in South Carolina. Over 50 attendees were packed into the room to hear their presentation entitled: “The Past, Present, and Future of Research Administration.” In addition, as part of a Delphi study, the “Resources for Research Administrators” presentation allowed preliminary data to be gathered from participants for future analysis of resources most commonly used by research administrators.

34th Annual Teaching Public Administration Conference 2011
Dr. Smith presented a paper entitled, “Development of a New Master of Research Administration Program: Administering Research for the People.” The paper discusses the development of the program and the significance of teaching research administration to enhance the public trust in the U.S. research enterprise.

Dr. Smith was invited to present two sessions at UCF entitled, “What Every Graduate Student Should Know About Research Misconduct” for the College of Graduate Studies and the other was entitled, “Effective Grant Writing” for the 2011 Graduate Research Forum.

UPCOMING EVENTS: National Council of University Research Administrators Annual Conference (November 2011)
Dr. Smith has been invited to participate on a panel discussion at the national meeting in Washington, DC to discuss the progress, problems, and prospects regarding Master’s Degree Programs in Research Administration.
## WEEKLY UPDATE

### New Writing Initiative for Department

#### Administrative Writing Course
With a university-wide initiative to increase students' writing skills, a number of writing initiatives were started in the Public Administration Department. With direction and feedback from the faculty and the Public Administration Advisory Board, Dr. Claire Knox designed PAD 3733: Administrative Writing in the Public Sector.

The course design includes three weeks of grammar and APA style review. Then, eight genres of government writing are covered in the remaining weeks of the semester:

- Rules, Regulations, and Administrative Procedures
- Executive Summaries and Abstracts
- Policy Handbooks and Guides
- Memorandums
- Press Releases
- Professional Report Writing
- Grant Proposal Writing
- Government Websites.

Stressing an audience-centered approach to writing, short writing and editing assignments are scheduled each week to mimic a public sector work environment. The summer semester class is completing a client-based project for the Central Florida ASPA Chapter. The four deliverables are: an exemplar public servant biography, press release, twitter feeds, and photo with caption. These documents will be used for Central Florida ASPA’s celebration of public servants campaign.

#### Student Feedback
After offering the course for two semesters, student feedback has been very positive. Many students appreciated the valuable skills they acquired through this course. As one student stated, "In other classes, writing assignments are redundant. Here, each writing assignment we completed was linked to a real-world task that we, as administrators, will be required to complete in our jobs. I learned valuable material that can set me apart in the career field."

#### Online Writing Resources
The Public Administration Department’s website has a designated page of writing and APA style resources for students. These resources include website links to APA tutorials and paper formatting videos, Purdue’s Online Writing Lab, UCF’s Writing Center, and an Editing Techniques and Advice sheet. The 2-page editing guide, designed by Dr. Knox, provides a checklist for students to use while editing papers. Each item on this list refers students to the APA Manual if additional information is needed.
### WEEKLY UPDATE

#### Planning Program Update

**New Video About Planning Program**

Last February at the Gala for the Planning Program several of the attendees were interviewed by our video team to create a video about the new program. The result is a wonderful video that features Orlando Mayor Buddy Dyer, former Orange County Mayor Linda Chapin, Planning Advisory Board Members, and students in the program. We are asking that you take a moment to view it and to share the link with others that might be interested in the new program. The new video is on our departmental webpage and on the information page for the MSURP. Please visit the site or follow the link for the video.  

http://ucflink.me/MSURP

**UCF Planning Knights on LinkedIn**

We encourage our students, our Planning Advisory Board Members, and other professionals to join our UCF Planning Knights group. This medium has the potential to keep networking connections alive and to provide all planners and students to benefit from new information, studies, and upcoming events, such as those below.

**Recruiting MSURP Students for Fall 2011 – Deadline July 15th**

The new Master of Science in Urban and Regional Planning program is a cohort model with only 30 students admitted once a year at the beginning of the fall semester. At this time we are in the process of accepting candidates for fall, and the deadline for prospective students to submit their completed applications is July 15th 2011. If you know of anyone interested in applying to the new program, the time is now!

**Upcoming Events**

**June 28, 2011 – 6:30 PM – NMSA Night of Bingo**

Student Union Garden Key Room 221AB

Join the Nonprofit Management Student Association (NMSA) for a Night of BINGO! All donations collected will support both NMSA and Second Harvest Food Bank of Central Florida. All are welcome for some fun, fun fundraising, food, and great prizes!

**June 29, 2011 - 5 PM- 7:30 PM - (ULI) Central Florida Summer Social**

Citrus Restaurant 821 North Orange Avenue, Orlando

Come celebrate summer with the Urban Land Institute Young Leaders Group at the Citrus restaurant. The student fee is only $10. To learn more call 800-321-5011 or go to this site: https://netforum.uli.org/eweb/DynamicPage.aspx?site=ULIMC&webcode=DCouncilEventInfo&Reg_evt_key=2ed15af0-197b-4c6f-bf7f-f6a9c5edf6c5&RegPath=EventRegFees
Faculty Update ~ Dr. Wang Leaving

Dr. Wang Contributions to UCF
In August 1997 Dr. Wang was hired as an Assistant Professor in the Department of Public Administration after earning his doctorate from Florida International University. He progressed with ease to Associate Professor and then to Professor in April of 2009. During his 14 years at UCF, Wang has had 28 refereed journal articles published in some of the top journals, such as Public Administration Review (PAR), Public Performance and Management Review, and the Journal of Public Administration Research & Theory. In addition he has had three single author books published in the area of budgeting and finance, and performance measurement. Experts in the field acknowledge that Wang is a leader in the area of performance measurement.

Hundreds of graduate students have learned financial management and analytical techniques from Dr. Wang. His textbook Financial Management in the Public Sector has been hailed as one of the best in the field with practical applications for students. Lastly, Dr. Wang has been a friend and colleague to an exceptionally large number of people. His kindness and consideration are shared with everyone, and he has touched all of us in meaningful ways here at UCF. We wish him well.

New Opportunity and Position
XiaoHu Wang will take a position as professor of public administration at City University of Hong Kong. The Department of Public and Social Administration at City University has one of largest public administration programs in Asia with more than 50 faculty members offering a range of undergraduates, masters, and a Ph.D program in public administration, housing policy, and social policy. The master and doctorate programs in public administration are considered among the best in Asia.

Dr. Wang states “I will miss UCF which gave me every opportunity to grow. I will continue to contribute to UCF by serving on doctoral student dissertation committees, by working with other faculty members on joint research projects, and by working as a unpaid Co-PI for a federal grant through UCF.”

Upcoming Events

July 13, 2011 – 4:30 PM- 6:00 PM - Celebration Honoring Dr. Wang
HPA I – Atrium Please come and personally wish Dr. Wang the best in his future career. Light refreshments will be served. RSVP to Erika Nunez at 407-823-2604 or Erika.Nunez@ucf.edu
### WEEKLY UPDATE

**Seminole County Benefits From Efforts of Students and Faculty**

**Grant Writing Class Success**
This past spring, student Bridgete McKenna wrote a grant to support the 2012 Seminole County Expanded Food and Nutrition Summer Program. McKenna has been informed that the program will receive a $500 dollar check from Wal-Mart Facility Level Giving. This was the grant that she wrote in fulfillment of the requirements for Barbara Howell’s Grant and Contracts Management Course. McKenna indicates that it was a very comprehensive and beneficial course!

**Bryer Helping Seminole County Address Homelessness**
Thomas Bryer, assistant professor of public administration, has been lending his expertise in community engagement and process design at meetings convened by Seminole County’s Department of Community Services. He has helped the county facilitate two “community conversations” among those who provide services to the county’s homeless. And, most recently, he helped design and implement a survey of the service providers. Both the meetings and survey results will help the county identify the “paths” homeless clients take in accessing services and may reveal areas where improvements can be made to address homelessness. Below are links to progress of this initiative. [http://cmfmedia.org/2011/07/homelessness-a-community-conversation-3/](http://cmfmedia.org/2011/07/homelessness-a-community-conversation-3/)

**Upcoming Events**

- **July 13, 2011 – 4:30 PM- 6:00 PM**
  Celebration Honoring Dr. Wang
  HPA I – Atrium
  Please come and personally wish Dr. Wang the best in his future career. Light refreshments will be served. RSVP to Erika Nunez at 407-823-2604 or Erika.Nunez@ucf.edu

- **July 20,2011 – 3 PM to 5 PM**
  CPNM Advisory Council Meeting
  UCF Business Incubator, 3218 E. Colonial Drive -Suite G
  Agenda focuses on the development of a longitudinal research project for faculty and Public Administration Fellows to analyze the data collected by the Benchmarking Consortium.

- **July 27, 2011 – 3 PM to 5 PM**
  Planning Advisory Board Meeting
  UCF Downtown Center on Pine Street
  Agenda will address the “Planning Speakers Series” and the development of the “Mentoring Program” for planning students.
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<td>Extra, extra, read all about it! The center’s annual report for 2010-2011 has been published at <a href="http://www.cohpa.ucf.edu/cpnm/about.shtml">http://www.cohpa.ucf.edu/cpnm/about.shtml</a>.</td>
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<td>Tuesday</td>
<td>CPNM Grant Update</td>
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<td>The Strengthening Communities in Central Florida Program, funded by DHHS, is currently in its second cycle, providing capacity building training to 27 nonprofit organizations, and technical and financial assistance to 10 organizations. These nonprofits are engaged in serving the economically distressed areas of South Lake, South Sumter and West Orange counties. The first cycle of 35 organizations completed training in December 2010. A graduate, Hope CommUnity Center, is featured on UCFTV’s “Public Affairs Today,” also on YouTube <a href="http://www.cohpa.ucf.edu/cpnm/">http://www.cohpa.ucf.edu/cpnm/</a>.</td>
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<td>Wednesday</td>
<td>The Performance Management Systems Program, funded by the Corporation of National and Community Service, is underway helping nine nonprofit organizations build and implement performance management systems to achieve greater results. During the first year of the Nonprofit Capacity Building Program Grant, the team conducted field studies with the nonprofits, interviewing agency leaders and gathering agency information physically and electronically to develop a portfolio and action plan for each agency. Laptops have recently been distributed with a customized Microsoft Access database system for each agency to pilot over the summer. Data from these systems will help the team finalize the 27 performance management systems (three per organization) in the next few months.</td>
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<td>“VOSS: Creating Functionally Collaborative Infrastructure in Virtual Organizations,” funded by NSF, conducted a very successful workshop at UCF in mid-May. NSF VOSS grant recipients and experts on virtual organizations across the country participated in the workshop. A white paper is being developed summarizing the key findings. Several other manuscripts are being prepared for conference presentations and publication. One paper compares two different emergency management systems (horizontal and vertical) in the United States in general, and Florida in particular. The paper is targeted for the Journal of Public Administration Research and Theory, and aims to provide a guide for practitioners in the field with suggestions about the preferable system.</td>
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<td>The USDA National Institute of Food and Agriculture funded project “Building Disaster Resilience and Sustainability in Rural Communities in Central Florida” has prepared the first draft of stakeholder survey instrument and delivered it to the advisory council for their review and comment. As part of the grant, an asset map of emergency management partner agencies is being finalized by the planning team for the 11 UCF service area counties.</td>
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<td>Visiting Scholars at the Center for Public and Nonprofit Management Drs. Abdurrahim Emhan and Fikret Erkan returned to Turkey in June. Dr. Emhan is preparing for promotion to an associate professor position, and Dr. Erkan has already been promoted to deputy chief of administration in his agency. The research paper that Dr. Erkan coauthored was published in Turkey in June. Dr. Savas Bayindir has extended his stay here and he will continue his research at the CPNM one more year.</td>
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<td>CPNM Advisory Council Meeting: 3218 E. Colonial Drive - Suite G Agenda: Major Community Research Project for Next Academic Year Questions? Contact <a href="mailto:cpnm@ucf.edu">cpnm@ucf.edu</a> or (407)823-3794</td>
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**WEEKLY UPDATE**

### International Update

#### Liou Invited to Speak in Taiwan

Dr. “Tom” Liou, national ASPA President-Elect, was invited to attend the 2011 International Conference of Taiwan Association for Schools of Public Administration and Affairs at the Taipei Municipal University of Education in Taipei. On May 27th Liou gave a presentation, “Democracy and Public Service Ethics,” at the National Academy of Civil Service. For this conference he gave the opening remarks to convene the conference, chaired a panel on publications in public administration journals and participated as a discussant in a panel on public administration education.

In addition, Liou was invited to attend an International Round Table Forum of Comparative and Development Administration on June 1st at Shih Hsin University in Taipei. At this forum he gave a keynote speech on “Retrospective and Prospective Development in Administration” and then chaired a panel on “Theory of Comparative and Development Administration.”

However the highlight of Liou’s visit to Taiwan was when he met the President of the Republic of China, Ma Ying-jeou. Liou was honored as the first Asian to be elected President of the American Society of Public Administration (ASPA).

#### Study Abroad in Seoul

This fall Dr. Peter Colby will be leading a group of students on a study abroad trip to Seoul, Korea to study the city government. Students interested in the program should send a statement of interest or contact Dr. Peter Colby if you have questions at peter.colby@ucf.edu

### Upcoming Events

#### Monday

- **July 27, 2011 – 3 PM to 5 PM**
  - Planning Advisory Board Meeting
  - UCF Downtown Center on Pine Street
  
  Agenda will address the “Planning Speakers Series” and the development of the “Mentoring Program” for planning students.

#### Tuesday

- **August 5, 2011 – 11:30 AM to 1 PM**
  - Florida Planning and Zoning Association Event – “Retrofitting Suburbia”
  - 309 Cranes Roost Blvd. Altamont Springs
  
  Presentation by George Kinney, AICP, will introduce the desire, techniques, and potential pitfalls in retrofitting unsustainable urban and suburban landscapes. Student - $5.00 RSVP Matt Boerger -407 262-7772 or mboerger@ecfrpc.org

#### Wednesday

- **August 6, 2011 – 11:30 AM to 1 PM**
  - Public Administration’s Pre-Graduation Celebration
  - HPA II – Room 247
  
  All graduate and undergraduate students graduating at the end of this summer term are invited to attend this celebration with their family and friends. RSVP to Erika Nunez at 407-823-2604 or Erika.Nunez@ucf.edu
## WEEKLY UPDATE

### Summer Service Learning

**Bryer and Students Assist Parramore**
Students in Dr. Bryer’s PAD 6062, MPA Capstone course, completed a service learning project for Hebni Nutrition Consultants, Inc. Hebni is a community-based nonprofit organization that provides nutrition and cooking education and services to residents and organizations in Central Florida. Students conducted a needs, barriers, and opportunities assessment of healthy eating in the Parramore neighborhood (zip code 32805). As a class, they conducted a literature review on the topic of introducing healthy food options in inner-city food deserts, conducted focus groups with Parramore residents, analyzed survey data collected from Parramore residents, and conducted a walking tour of Parramore to visit and document healthy food options and accessibility in food marts and markets. To conclude the project, they authored a report, which included recommendations for introducing healthy food options in the community.

**Hawkins and Students Assist Town of Inglis**
Graduate students in PAD 5336 - Managing Community and Economic Development - produced a Local Economic Development Plan for the Town of Inglis (Levy County) during the summer, 2011 semester. The report highlighted approaches and strategies of economic development the Town of Inglis may wish to consider to achieve its community goals. The report outlined planning processes that are essential for successful economic development and provided recommended strategic investments as part of a comprehensive economic development plan. The class was facilitated by Dr. Christopher Hawkins.

**Knox and Students Assist Central Florida ASPA Chapter**
One of the Central Florida ASPA Chapter's goals is to recognize exemplar public servants each month throughout the 2011-2012 academic year instead of the one designated Public Service Recognition Week in May. To help fulfill this goal, students in Dr. Knox’s PAD 3733 - Administrative Writing class worked with the local chapter to create seven exemplar public servant portfolios, which included four deliverables: an exemplar public servant biography, press release, twitter feeds, and photo with caption. Public servants from public or nonprofit sectors who make a significant impact on the Central Florida community were selected. The deliverables will be used on the local chapter's website and in the local media.

### Upcoming Events

**August 6, 2011 – 11:30 AM to 1 PM**
**Public Administration’s Pre-Graduation Celebration**
HPA II – Room 247
RSVP to Erika Nunez at 407-823-2604 or Erika.Nunez@ucf.edu

**August 17, 2011 – 3 PM to 5 PM**
**Public Administration Advisory Board Meeting**
IOG Offices – Research Park

**August 18, 2011 – 3 PM to 5 PM**
**Nonprofit Advisory Board Meeting**
Heart of Florida United Way Offices
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**GRADUATION ISSUE**

Several people attended the “Pre-Graduation Celebration” on August 6, 2011, for students, their families and guests hosted by the department. ~ Congratulations Everyone ~ Special thanks to Erika Nunez for coordinating the event.

**Public Administration Alumni Commencement Speaker**

The Commencement Speaker for our Graduation was the Honorable Mike Horner, who was elected to the Florida House of Representatives in 2008. He represents parts of Okeechobee, Orange, Osceola, and Polk counties. Horner earned a Master of Public Administration degree from our department in the Spring of 1995.

**Doctoral Candidates Public Affairs & Public Administration (5)**

There were five (5) doctoral candidates who conducted research in the area of public administration and nonprofit management. Dr. Naim Kapucu served as major advisor for: Erlan Bakiev, Maritza Concha, Vener Garayev, Hidayet Tasdoven, and Aykut Tongur. Dr. Garayev and Dr. Concha have both taught classes for public administration undergraduate students.

**Master of Public Administration (12)**

Juan-Carlos Barrientos, Bridgette Brinson, Jennifer Crews, Harun Hasbi, Misael Lugo, James Mann, LaQuande’la Reshay Mayweather, Kieu Nguyen, Meredith Owens, Donna Plaisted, Thomas Scott, and Ashley Shorter

**Master of Nonprofit Management (4)**

Melissa Clearman, Samantha Eckhaus, Antonio Izquierdo, and Lisa Lamarre

**Bachelor of Science in Public Administration (8)**

Ashley Baker, Keith Curry, Angela Hack, Justin James, Lukas Lambert, Indira Rodriguez, Craig Stewart, and Countess Watkins

**Upcoming Events**

- **August 17, 2011 – 3 PM to 5 PM**
  Public Administration Advisory Board Meeting – IOG Offices – Research Park

- **August 18, 2011 – 3 PM to 5 PM**
  Nonprofit Advisory Board Meeting
  Heart of Florida United Way Offices

- **August 26, 2011 – 9 AM to 1 PM**
  Departmental Retreat
  Partnership II Building in Research Park